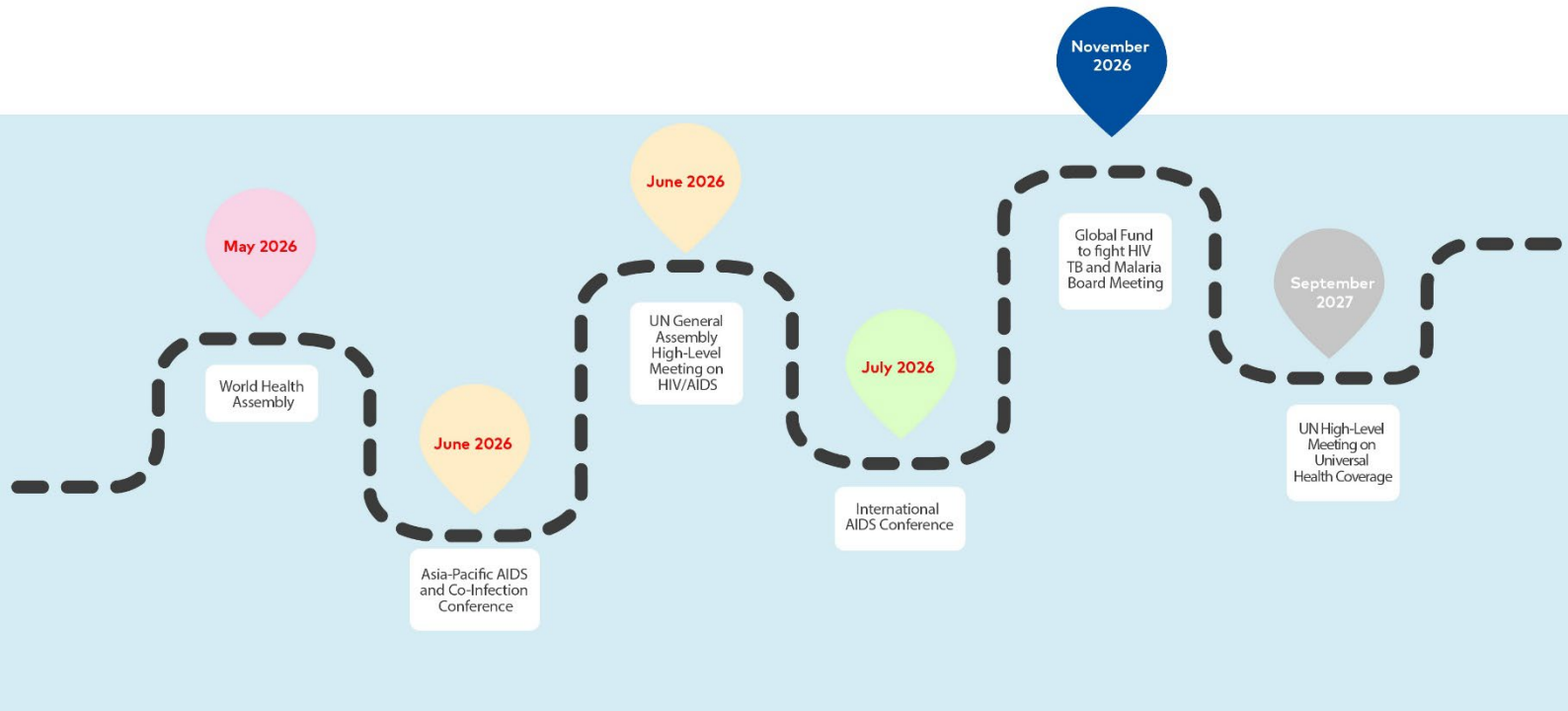


Community Leadership and Societal Enablers (CLSE) Roadmap



DECEMBER 2025



List of acronyms

AIDS	Acquired Immunodeficiency Syndrome
ASEAN	Association of Southeast Asian Nations
APACC	Asia-Pacific AIDS and Co-Infection Conference
CCM	Country Coordinating Mechanism
CLM	Community-Led Monitoring
CLSE	Community Leadership and Societal Enablers
CSOs	Civil Society Organisations
EAC	East African Community
HIV	Human Immunodeficiency Virus
IAC	International AIDS Conference
LGBTQ	Lesbians, Gay, Bi-Sexual, Transgender and Queer
LMIC	Low- and Middle-Income Countries
PAHO	Pan American Health Organization
PANCAP	Pan Caribbean Partnership against HIV and AIDS
SADC	Southern African Development Community
UNAIDS	United Nations Joint Programme for HIV/AIDS
WHA	World Health Assembly
WHO	World Health Organization

Introduction

This advocacy roadmap identifies strategic platforms for advancing community leadership and societal enablers recommendations highlighted in the '[White Paper on community leadership and societal enablers: From political commitment to accountable investments.](#)' These platforms will offer civil society actors the opportunities to demand accountability, secure commitments and ensure that policy recommendations are translated to action. In the long-run, civil society actors may use these platforms to track progress made with implementation of the recommendations provided for in the white paper particularly as they inform the achievement of the 2021 political declaration targets 30-60-80 for community leadership and 10-10-10 targets for reducing structural barriers.

Background of the White Paper

The [White Paper](#) explores the critical gap between global HIV targets and the realities of local implementation of Community Leadership and Societal Enablers (CLSE). It draws on a systematic literature review and on consultations held with 143 stakeholders across six continents between July and October 2024. It analyses the barriers that limit community-led responses and proposes practical solutions for achieving the 2021 Political Declaration targets: 30-60-80 for community leadership and 10-10-10 for reducing structural barriers.

Matrix Overview

The matrix below presents an in-depth view of the Global and Regional platforms for advancing Community Leadership and Societal Enablers (CLSE) from the White Paper recommendations. Considering that 2025 is the target year for the 30-60-80 and 10-10-10 goals, these platforms provide an opportunity to track accountability, secure commitments, and transform policy into actions.

Engagement with community- and LMIC-led organisations will be prioritised, appropriately resourced and, where relevant, remunerated, recognising that meaningful participation requires time, capacity and clear value for those involved.

Platforms for CLSE Advocacy

Click on the engagement for details on timing, relevance, and recommended advocacy actions.

Global Platforms For CLSE Advocacy

Friends of the Lusaka Agenda (Ongoing)

The Gavi Leap: Transforming the Vaccine Alliance through simplicity, transparency and synergy (Ongoing)

European Union Reflection Process (Ongoing through 2026)

Wellcome Trust: Rethinking the future of global health (Early 2026)

HEAR-CSO (January – March 2026)

WHO paper 'Reform of the Global Health Architecture and the UN80 Initiative' (February 2026)

Global Fund Board Meetings (February, July and November 2026)

WHO paper 'Reform of the Global Health Architecture and the UN80 Initiative' (February 2026)

UN80 Initiative (February/March 2026 and ongoing leading up to UNGA)

Sevilla Platform for Action: "Towards a Renewed Global Health Ecosystem: Navigating Challenges and Opportunities for Financing Inclusive, Resilient, and Sustainable Health Systems" (20-24 April, 2026: 2026 Financing for Development Week (FFD Week), including the 2026 ECOSOC Forum on Financing for Development Follow-Up (FFD Forum) and ongoing development finance moments

Global Fund Committee Meetings (particularly the Strategy Committee and Audit & Finance Committee) (May and October 2026)

World Health Assembly (May 2026)

UN General Assembly High-Level Meeting on HIV/AIDS (2026) (June 2026)

Accra Reset (June 2026)

UNAIDS Program Coordinating Board (PCB) (June-July and December 2026)

International AIDS Conference (July 2026)

UN High-Level Meeting on Universal Health Coverage (September 2026)

Regional Platforms For CLSE Advocacy – Africa Region

Africa Union Summits (January/February 2026, June/July 2026, TBC)

East African Community Forum Early 2026 (Actual dates TBC)

Pan African Parliament May 2026 (TBC)

Southern Africa Development Community meetings (Dates TBD)

Southern Africa Development Community Parliamentary Forum (Dates TBD)

Regional Platforms For CLSE Advocacy – Asia-Pacific Region

Asia-Pacific AIDS and Co-Infection Conference (June 2026)

Association of Southeast Asian Nations (ASEAN) Health Ministers' Meeting (August 2026)

Regional Platforms For CLSE Advocacy – Latin America and Caribbean Region

Pan American Health Organization (PAHO) Directing Council (September/ October 2026)

Pan Caribbean Partnership against HIV and AIDS (PANCAP) Meetings (Dates TBD)

National Platforms for CLSE Advocacy

Global Fund Country Coordinating Mechanisms (CCMs) (Ongoing – usually quarterly but differs from one country to another)

National AIDS Councils (NACs) (Ongoing – usually quarterly but differs from one country to another)

Conclusion

Global Platforms For CLSE Advocacy

Engagement	Why this matters	Advocacy Actions
<p>Friends of the Lusaka Agenda (Ongoing)</p>	<p>The UK FCDO, the Malawi Ministry of Health and Gem Hub Initiative (Nigeria) are hosting quarterly convenings of Friends of the Lusaka Agenda to sustain an open and inclusive forum for dialogue on advancing the Lusaka Agenda.</p>	<ul style="list-style-type: none"> Engage UK FCDO, Malawi Ministry of Health and Gem Hub Initiative to integrate CLSE financing commitments into Lusaka Agenda discussions. Advocate for inclusion of community leadership indicators in Lusaka accountability tracking frameworks. Convene a civil society strategy call ahead of quarterly meetings to align messaging. Position CLSE as central to country ownership and sustainable health financing reform. Submit written inputs or intervention notes for inclusion in convening summaries.
<p>The Gavi Leap: Transforming the Vaccine Alliance through simplicity, transparency and synergy (Ongoing)</p>	<p>A process of re-examining Gavi's work underpinned by four principles, country-centricity, country self-reliance, focused mandates and finite lifespans</p>	<ul style="list-style-type: none"> Advocate for integration of community-led monitoring and legal reform within Gavi's country-centricity agenda. Engage Gavi Secretariat and Board members to position CLSE as essential to vaccine equity and demand generation. Develop a short briefing linking CLSE principles to health system strengthening and vaccine access. Coordinate with immunisation-focused CSOs to insert CLSE language into reform consultations. Monitor reform proposals to ensure they do not narrow civil society space.

Engagement	Why this matters	Advocacy Actions
<p>European Union Reflection Process (Ongoing through 2026)</p>	<p>Aims to support strengthening alignment around a clear vision for global health and development priorities, roles and responsibilities.</p>	<ul style="list-style-type: none"> • Engage DG INTPA and EEAS officials to position CLSE within the EU's renewed global health and development priorities. <ul style="list-style-type: none"> ◦ DG INTPA - Directorate-General for International Partnerships can be engaged via written submissions, policy briefs, and joint CSO advocacy coordinated via EU civil society platforms. ◦ EEAS - European External Action Service can be engaged via EU delegations in partner countries (political and development sections) and multilateral diplomacy spaces (UNGA, WHO Executive Board, UN reform processes). • Advocate for explicit reference to community leadership and societal enablers in EU Global Health Strategy implementation documents. • Coordinate joint CSO messaging ahead of EU consultation moments. • Develop and disseminate a short policy brief aligning the White Paper recommendations with EU reform priorities. • Engage Brussels-based journalists and policy influencers to elevate CLSE in EU reform debates.
<p>Wellcome Trust: Rethinking the future of global health (Early 2026)</p>	<p>Wellcome will organise a high-level global meeting in early 2026 informed by the Aug-Nov 2025 stakeholder dialogues.</p>	<ul style="list-style-type: none"> • Engage Wellcome policy leads to position CLSE within future global health governance debates. • Advocate for inclusion of community-led research, monitoring and legal reform in reform discussions. • Submit a short written input linking CLSE to evidence-based health system transformation. • Identify opportunities to elevate CLSE in side discussions and closed-door dialogues.
<p>HEAR-CSO (January – March 2026)</p>	<p>HEAR-CSO aims to support communities and civil society working across sectors and issues around the world to develop ideas, aspirations and substantive proposals to inform diverse convenings on global health architecture.</p>	<ul style="list-style-type: none"> • Contribute CLSE recommendations into HEAR-CSO submissions on global health architecture reform. • Mobilise HIV-focused CSOs to integrate CLSE priorities into cross-sector reform proposals. • Advocate for formal recognition of community leadership in future global health governance models. • Participate in consultation calls and submit written inputs informed by the White Paper.

Engagement	Why this matters	Advocacy Actions
<p>WHO paper 'Reform of the Global Health Architecture and the UN80 Initiative' (February 2026)</p>	<ul style="list-style-type: none"> • WHO are preparing a paper for consideration by the Executive Board for guidance on optimizing a WHO-hosted process to bring together & complement current proposals for reforming the Global Health Architecture; ensuring the substantial, central role of other major global health entities in the design & implementation of such a process and fully engaging all relevant actors, especially civil society & including the private sector • Engagement opportunities are expected to include CSOs 	<ul style="list-style-type: none"> • Advocate for explicit safeguards for civil society participation in proposed reform processes. • Engage WHO Secretariat and Executive Board Member States to ensure CLSE principles are reflected in reform guidance. • Submit written comments emphasising the risks of centralisation without community accountability. • Coordinate with global civil society networks to defend UNAIDS' normative role where relevant.
<p>Global Fund Board Meetings (February, July and November 2026)</p>	<p>These meetings focus on critical decisions and preparations for the next grant cycle (GC 8)</p>	<ul style="list-style-type: none"> • Support NGO and communities representatives at the board, to speak to and defend CLSE, referencing the White Paper recommendations • Work with these representatives to identify and engage key board influencers on the White Paper recommendations and ensure that they secure commitments for CLSE
<p>WHO paper 'Reform of the Global Health Architecture and the UN80 Initiative' (February 2026)</p>	<ul style="list-style-type: none"> • WHO are preparing a paper for consideration by the Executive Board for guidance on optimizing a WHO-hosted process to bring together & complement current proposals for reforming the Global Health Architecture; ensuring the substantial, central role of other major global health entities in the design & implementation of such a process and fully engaging all relevant actors, especially civil society & including the private sector • Engagement opportunities are expected to include CSOs 	<ul style="list-style-type: none"> • Advocate for explicit safeguards for civil society participation in proposed reform processes. • Engage WHO Secretariat and Executive Board Member States to ensure CLSE principles are reflected in reform guidance. • Submit written comments emphasising the risks of centralisation without community accountability. • Coordinate with global civil society networks to defend UNAIDS' normative role where relevant.

Engagement	Why this matters	Advocacy Actions
<p>UN80 Initiative (February/March 2026 and ongoing leading up to UNGA)</p>	<ul style="list-style-type: none"> • Aims to create a stronger, more effective UN that contributes to delivering the Sustainable Development Goals and implementing the Pact for the Future and shows the multilateral system's effectiveness. • One of the proposed reforms is the sunsetting of UNAIDS by the end of 2026. 	<ul style="list-style-type: none"> • Monitor proposals relating to UNAIDS reform or sunseting and assess implications for CLSE targets. • Develop advocacy messaging defending sustained multilateral commitment to HIV and community leadership. • Engage UK and key Member State missions on risks of weakening HIV-specific governance mechanisms. • Coordinate with civil society coalitions to protect meaningful community participation in any UN reform outcome.
<p>Sevilla Platform for Action: "Towards a Renewed Global Health Ecosystem: Navigating Challenges and Opportunities for Financing Inclusive, Resilient, and Sustainable Health Systems" (20-24 April, 2026: 2026 Financing for Development Week (FFD Week), including the 2026 ECOSOC Forum on Financing for Development Follow-Up (FFD Forum) and ongoing development finance moments</p>	<ul style="list-style-type: none"> • Aims to reform the global health architecture to be more cohesive, country-led, and aligned with sustainable financing strategies. • It builds on the Lusaka Agenda and ongoing reform dialogues • Proposes a shared roadmap to strengthen health system resilience and equity without creating new mechanisms or institutions. 	<ul style="list-style-type: none"> • Advocate for explicit integration of CLSE financing within proposals on sustainable health system reform. • Position CLSE as foundational to equity-oriented health system resilience. • Engage reform coalition leads to ensure community accountability mechanisms are reflected in draft outputs. • Develop joint messaging linking Lusaka Agenda, Sevilla reform dialogue and CLSE targets.

Engagement	Why this matters	Advocacy Actions
<p>Global Fund Committee Meetings (particularly the Strategy Committee and Audit & Finance Committee) (May and October 2026)</p>	<ul style="list-style-type: none"> • They have delegated authority from the board to perform decision-making, advisory and oversight roles. • Strategy committee provides oversight for the strategic direction. Shaping decisions and commitments relating to CLSE at this level would directly feed into the GF Board final decision and strategy • Audit and Finance Committee provides oversight of financial management of the GF's resources. Decisions and commitments made at this level for allocation of GF resources towards CLSE would directly inform the GF final decision and strategy. 	<ul style="list-style-type: none"> • Disseminate and discuss the White Paper to the NGO and communities delegations of the board. • Support the NGO and communities delegation representatives on board committees to engage the respective committees on the white paper recommendations and to ensure that these get into the committee recommendations to the board.
<p>World Health Assembly (May 2026)</p>	<ul style="list-style-type: none"> • The highest decision-making body of the WHO –setting global health norms and standards and would provide an opportunity for integrating CLSE principles into broader health guidelines, resolutions and frameworks. • Shapes the direction for global health –addresses emerging challenges, setting targets and advocating for policies to improve health outcomes worldwide. • Resolutions set provide a non-legal binding commitment helping countries align their policies and programs to the actual needs at community-level. 	<ul style="list-style-type: none"> • Use the White Paper to inform the drafting of key CLSE principles for dissemination at the WHA. • Advocate for the integration of these principles in the WHA resolutions, guidelines and frameworks • Draft and disseminate CLSE key messages at the WHA for increased buy-in. • Organize a side event on CLSE and legal reform approaches.

Engagement	Why this matters	Advocacy Actions
UN General Assembly High-Level Meeting on HIV/AIDS (2026) (June 2026)	<ul style="list-style-type: none"> • A moment to reflect on progress including against the 2021 political declaration • A time to consider advances made in realization of the CLSE targets and set an ambitious pathway to address gaps. • Time to advance recommendations for CLSE and secure commitments • Only place where such a platform to coordinate action on rights threats can be realized. 	<ul style="list-style-type: none"> • Derive key advocacy messages from the white paper and disseminate them widely amongst civil society and communities delegations at the UNGA • Organize side events showcasing Community Leadership and Societal Enablers data, as well as recommendations made • Coordinate and support the participation of civil society and communities representatives in key side events to disseminate data on community leadership and promote the White Paper recommendations • Coordinate and support the participation of key population representatives in official delegations. • Develop and submit civil society shadow reports emphasizing gaps highlighted in the white paper, and stressing recommendations made.
Accra Reset (June 2026)	<ul style="list-style-type: none"> • Launched by the President of Ghana, H.E. John Mahama, on the sidelines of the 80th UN GA. • Accra Reset is an Africa-led initiative calling for a reimagined global health order that empowers nations to lead resilient and self-sustaining health responses. 	<p>(TBC if opportunities will be available for civil society to participate)</p> <ul style="list-style-type: none"> • Derive key advocacy messages from the white paper and disseminate them widely amongst civil society and communities delegations at the UNGA • Coordinate and support the participation of civil society and communities representatives in key side events to disseminate data on community leadership and promote the White Paper recommendations
UNAIDS Program Coordinating Board (PCB) (June-July and December 2026)	<ul style="list-style-type: none"> • It sets priorities for the joint program and shapes the global HIV response • Reviews and approves the action plan and budget for the following financial period 	<ul style="list-style-type: none"> • Support NGO and communities delegations at the board, to speak to and defend CLSE, referencing the White Paper recommendations • Work with these delegations to identify and engage key board influencers on the White Paper recommendations and ensure that they secure commitments for CLSE • Develop and disseminate key messages on CLSE as informed by the White Paper.

Engagement	Why this matters	Advocacy Actions
<p>International AIDS Conference (July 2026)</p>	<ul style="list-style-type: none"> • Largest convening of HIV and AIDS globally, bringing together policy makers, policy implementers, researchers, communities, and civil society. It provides a great platform for advocacy for CLSE as well as an opportunity for the dissemination of the CLSE White Paper. • The 26th IAC is particularly important because it comes at a very crucial moment in time when the AIDS response is faced by a funding crisis and major cutbacks programming. Priorities are shifting due to the changing global health landscape as it applies to funding, and governance. • Comes at a time when domestic financing for HIV/AIDS has gained much traction making it an opportune moment for advocacy for financing of CLSE at national levels. • Provides an opportunity for collective rethinking of outdated models such as those ignoring CLSE, rebuilding systems that put people first, and rising together through inclusive policies. • It comes at a time when over 9.2 million people living with HIV were not receiving HIV medication because "old barriers to HIV still persist including stigma, discrimination and criminalization," among others. 	<ul style="list-style-type: none"> • Prepare and submit an abstract on CLSE for Track F: Political Science, Laws, Ethics, Policies and Human Rights. • Join the global movement #RethinkRebuildRise by sharing the CLSE story as stated in the White Paper and make recommendations for a transformative HIV response. • Book and organize a satellite session on legal reform approaches. • Draft, launch and disseminate joint statements on CLSE informed by the White Paper. • Engage journalists covering global health and human rights

Engagement	Why this matters	Advocacy Actions
<p>UN High-Level Meeting on Universal Health Coverage (September 2026)</p>	<ul style="list-style-type: none"> • Commitments made by the primary participants –Heads of State, Prime Ministers, Ministers of Health, and ambassadors, are politically binding • Provides an opportunity to mainstream CLSE beyond HIV/AIDS, integrating it across the broader health system 	<ul style="list-style-type: none"> • Coordinate and support the civil society and communities delegation to effectively participate in multi-stakeholder hearings prior to the HLM (Likely to happen in May 2027) • Disseminate the white paper to relevant national-level government officials and ensure that its recommendations inform official statements and that commitments are made to advance these discussions to roundtable deliberations in preparation for the HLM.

Regional Platforms For CLSE Advocacy – Africa Region

Engagement	Why this matters	Advocacy Actions
<p>Africa Union Summits (January/February 2026, June/July 2026, TBC)</p> <ul style="list-style-type: none"> - AU Assembly Heads of State and Government (The Apex of U decision-making actors) - AU Executive Council - Permanent Representative Committee (PRC) <p><i>*PRC meets first, followed by the Executive Council and lastly the AU Assembly of HOS</i></p>	<ul style="list-style-type: none"> • The highest-level political platform for Africa Leaders to set continental health priorities • Provides an avenue for adoption of key decisions, treaties, protocols and policies by the AU • Coordinates a unified African voice in global health deliberations including the WHA • Drive accountability for achieving health goals on the continent • It promotes domestic health financing based on the Abuja declaration. 	<ul style="list-style-type: none"> • Engage AIDS Watch Africa particularly on the development of their strategy as well as the coordination of high-level advocacy, accountability and resource mobilization efforts. • Engage the civil society division of the AU Commission on the white paper and ensure that recommendations therein are integrated in AU policies, programs and principles especially as they relate to CLSE. • Conduct an influencer analysis and engage key influencers on integration of CLSE principles and targets in regional framework. These may include the Executive Council which responsible for coordinating and taking decisions on policies of common interest to AU member states. • Coordinate and support CSOs to acquire accreditation as observers through making requests to the AUC Citizens and Diaspora Directorate (CIDO). <i>*While this observer status does not provide speaking rights or the right to attend beyond the opening and closing events, it provides the possibility of lobbying in the hallway of the meeting venue particularly for the Executive Council and PRC meetings.</i> • Coordinate an engagement on the CLSE white paper recommendations with the Commissioner Health, Humanitarian Affairs and Social Development • Engage journalists covering global health and human rights
<p>East African Community Forum Early 2026 (Actual dates TBC)</p>	<ul style="list-style-type: none"> • One of the bloc's key platforms for structured engagement between partner states, civil society organizations and the private sector • Provides an opportunity for continued dialogues on the health sector among others. 	<ul style="list-style-type: none"> • Coordinate health-related CSOs (particularly the HIV/AIDS-related ones) to effectively participate in CSO consultations in the build-up to the summit –promote the White Paper and recommendations provided therein, and ensure the integration of these recommendations in the CSO statements • Engage journalists covering global health and human rights

Engagement	Why this matters	Advocacy Actions
Pan African Parliament May 2026 (TBC)	<ul style="list-style-type: none"> It is an advisory and consultative body of the AU as provided in Article 5 of the Constitutive Act Provides a platform for African People to be involved in discussions and decision-making processes on the problems affecting them. 	<ul style="list-style-type: none"> Confirm meetings dates and coordinate civil society participation in the forums. Prioritize key recommendations to the AU and develop information briefs for the parliamentarians. Advocate for adoption of recommendations provided in the White Paper.
Southern Africa Development Community meetings (Dates TBD)	<ul style="list-style-type: none"> Review progress against the 2024-2030 strategy and plan for the 2030 global health targets 	<ul style="list-style-type: none"> Participate in the drafting of the CSO report on progress made against the 2024-2030 strategy and ensure CLSE gaps and recommendations are highlighted Engage journalists covering global health and human rights
Southern Africa Development Community Parliamentary Forum (Dates TBD)	<ul style="list-style-type: none"> Regional inter-parliamentary body that promotes integration, adoption of best practices on the role of parliaments in regional integration and the harmonization of laws including those on human rights for people living with HIV and key populations. Works closely with the SADC summit on matters of common interest including health and HIV/AIDS. 	<ul style="list-style-type: none"> Disseminate the white paper to SADC parliamentarians, particularly those on the health, HIV/AIDS committees and finance committees and engage them on recommendations provided in the white paper. Frame policy narratives on CLSE and disseminate these widely for buy-in Conduct public hearings with parliamentarians to track progress made towards the realization of CLSE targets. Disseminate recommendations provided in the White Paper. Establish a regional coalition on CLSE to jointly pressure decision-makers and increase collective power. Engage journalists covering global health and human rights

Regional Platforms For CLSE Advocacy – Asia-Pacific Region

Engagement	Why this matters	Advocacy Actions
<p>Asia-Pacific AIDS and Co-Infection Conference (June 2026)</p>	<ul style="list-style-type: none"> • Focuses on the Asia-Pacific regional issues that other global platforms may ignore. • A regional platform that brings together various stakeholders to set strategies and review progress against HIV prevention, treatment and ending AIDS by 2030 	<ul style="list-style-type: none"> • Prepare and submit an abstract on CLSE —deadline is mid-February • Book and organize a satellite session or workshop on CLSE and legal reform approaches. • Draft, launch and disseminate joint statements on CLSE informed by the White Paper. • Frame legal reform as implementation science —creating an enabling environment for evidence-based interventions. • Frame a narrative that positions CLM within differentiated service delivery allowing communities to monitor service delivery.
<p>Association of Southeast Asian Nations (ASEAN) Health Ministers' Meeting (August 2026)</p>	<ul style="list-style-type: none"> • A regional platform that focuses on strengthening public health systems aligning with WHO goals. 	<ul style="list-style-type: none"> • Draft, launch and disseminate joint statements on CLSE informed by the White Paper. • Support civil society delegates to lobby for the integration of CLSE in the ASEAN health declarations.

Regional Platforms For CLSE Advocacy – Latin America and Caribbean Region

Engagement	Why this matters	Advocacy Actions
<p>Pan American Health Organization (PAHO) Directing Council (September/October 2026)</p>	<ul style="list-style-type: none"> • Works on behalf of the Pan American Sanitary Conference between sessions of the conference. • Provides strategic leadership and sets regional health policies for the Americas • They oversee implementation, budgets, track policies and evaluate progress on health priorities in the region. 	<ul style="list-style-type: none"> • Coordinate and support CSO representatives in the Americas to engage their respective Ministries of Health, Foreign Affairs and PAHO country offices on the proposed policy reform for CLSE • Prepare and disseminate policy briefs in favor of CLSE policy reform. • Advocate for inclusion of specific language on CLSE in draft resolutions, country statements and action plans. • Participate in consultations and expert meetings • Organize a side events and briefings on CLSE and legal reform approaches.
<p>Pan Caribbean Partnership against HIV and AIDS (PANCAP) Meetings (Dates TBD)</p>	<ul style="list-style-type: none"> • A Caribbean regional partnership of Governments, Regional CSOs, regional institutions, bi-lateral organizations, multi-lateral organizations and donor agencies providing a structured unified approach to the Caribbean's response to HIV. • Coordinates the response through the Caribbean Regional Strategic Framework on HIV and AIDS 	<ul style="list-style-type: none"> • Coordinate engagements on the CLSE white paper recommendations with the PANCAP Civil Society Steering Committee • Establish a regional coalition on CLSE to jointly pressure decision-makers and increase collective power. • Ensure this coalition is formerly linked to PANCAP structures • Shape the meeting agenda through engagements with the respective National AIDS Programs —Presentations on CLSE, Lobby for inclusion on the agenda • Organize a side events, briefings and other informal spaces on CLSE and legal reform approaches. • Monitor national-level implementation and track commitments made during the meetings.

National Platforms for CLSE Advocacy

Engagement	Why this matters	Advocacy Actions
<p>Global Fund Country Coordinating Mechanisms (CCMs) (Ongoing —usually quarterly but differs from one country to another)</p>	<ul style="list-style-type: none"> • These are national committees that coordinate the development and submission of national funding applications to the Global Fund. • They oversee implementation of grants on behalf of their countries • They ensure linkages and consistency between GF grants and other national health development programs. 	<ul style="list-style-type: none"> • Disseminate and discuss the White Paper with civil society representatives on the CCM for buy-in • Support civil society representatives on CCM to engage the wider CCM on the white paper recommendations and to ensure that these are reflected in the grant application and subsequently action plan. • Advocate for budget allocation to community leadership models such as CLM and related legal reforms.
<p>National AIDS Councils (NACs) (Ongoing – usually quarterly but differs from one country to another)</p>	<ul style="list-style-type: none"> • These are multi-sectoral national bodies coordinating the HIV response at national level. • They are placed at the intersection of policy, politics, funding and implementation. • They are usually more influential on HIV-related matters than any single ministry —funding allocations, HIV strategic plans and HIV legal and policy reforms 	<ul style="list-style-type: none"> • Disseminate and discuss the White Paper with civil society representatives on the NAC for buy-in • Lobby for an opportunity to present to the NAC the white paper and recommendations made therein and ensure commitments are made to further actualize the implementation of these recommendations. • Draft and share CLSE information briefs with the NAC for continued engagement

Conclusion

This roadmap presents a detailed approach for CLSE policy and legal reform advocacy. It includes different levels and platforms to leverage at global, regional, and national levels. The success of this roadmap will require coordinated civil society actions coupled with strategic partnerships built with key allies at all levels. Additionally, success will be measured not only by policy influence, but by the extent to which decision-making power, visibility and resources are shifted towards community-led and LMIC-based actors.

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